

Energy Challenges & Opportunities in East Africa

Finding Petroleum Event

February 25th, 2019

Africa Projects- Growing Gas Portfolio

DEAL MAP

UPCOMING MEGA PROJECTS

An estimated \$194 billion will be spent on 93 planned oil and gas projects between 2018 and 2025.

NIGERIA

Projects in Nigeria are expected to account for 25 percent of the total planned CAPEX investments in Africa.

Ultra-deepwater

Zabazaba-Etan project
(\$11 billion CAPEX planned)

Deepwater

Bonga North (\$8.9 billion)

Deepwater

Bonga Southwest/Aparo
(\$3.9 billion)

MOZAMBIQUE

An estimated \$35 billion is needed between 2017 and 2022 to develop planned LNG projects in Mozambique.

Golfinho-Atum Complex
(\$10.9 billion CAPEX planned)

Ultra-deepwater Mamba Complex
(Mozambique, \$10.2 billion)

Ultra-deepwater Coral South
(Mozambique, \$9.5 billion)

ANGOLA

An estimated \$35 billion is needed between 2017 and 2022 to develop planned LNG projects in Mozambique.

Kaombo Complex
(\$5.1 billion CAPEX planned)

Orca
(\$3.7 billion)

Lucapa
(\$3.2 billion)

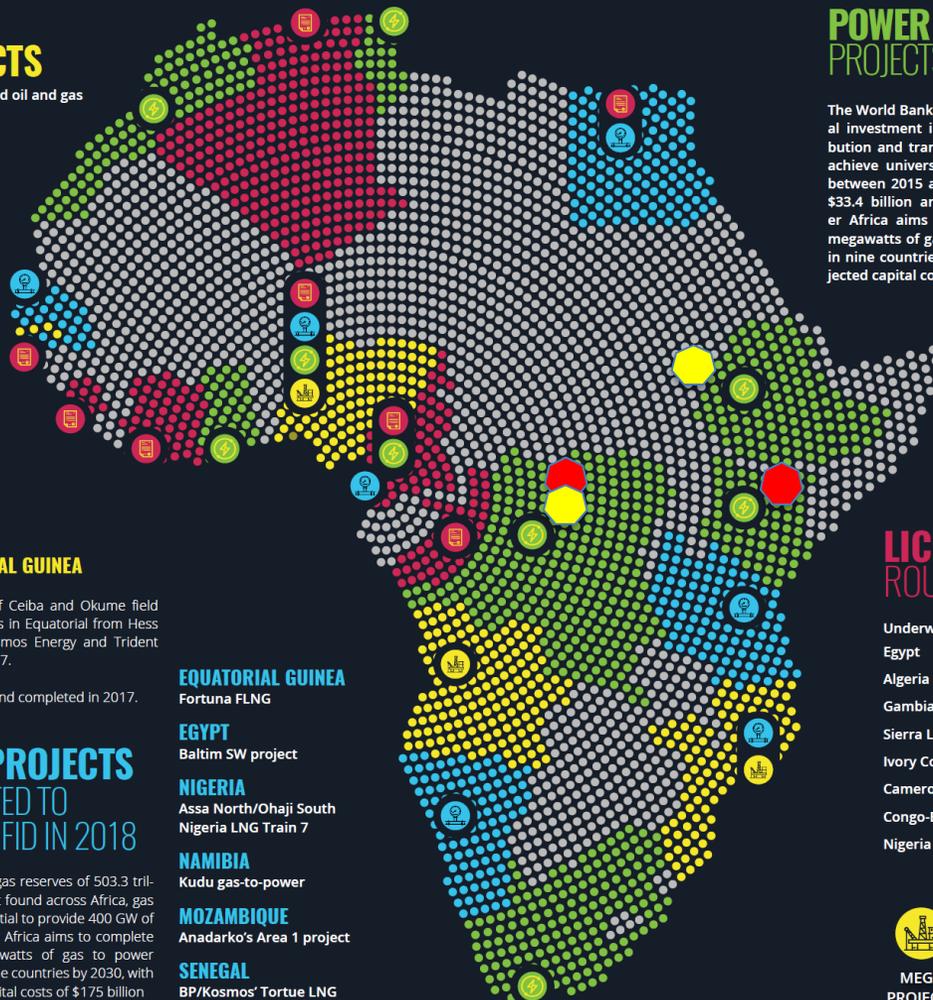
EQUATORIAL GUINEA

Acquisition of Ceiba and Okume field developments in Equatorial from Hess Corp. by Kosmos Energy and Trident Energy in 2017.

Licensing round completed in 2017.

GAS PROJECTS EXPECTED TO REACH FID IN 2018

With proven gas reserves of 503.3 trillion cubic feet found across Africa, gas has the potential to provide 400 GW of power. Power Africa aims to complete 16,000 megawatts of gas to power projects in nine countries by 2030, with projected capital costs of \$175 billion



POWER PROJECTS

The World Bank estimates the annual investment in generation, distribution and transmission needed to achieve universal electricity access between 2015 and 2040 is between \$33.4 billion and \$63 billion. Power Africa aims to complete 16,000 megawatts of gas to power projects in nine countries by 2030, with projected capital costs of \$175 billion.

SOUTH AFRICA

27 renewable energy IPP deals signed in 2018

New renewable energy IPP bidding round to launch in November, to add 1,800 MW to grid

Jasper Solar Plant
Ingula Pumped Storage Scheme 3,126 MW LNG-to-power IPP plan

KENYA

Olkaria Geothermal Power Plant
Lake Turkana Wind Project

RWANDA

Rwanda Solar Power Field

DR CONGO

Inga 3 Hydropower Project

MOROCCO

Noor Complex Solar Power Plant
Tarfaya Wind Farm

ETHIOPIA

Grand Renaissance Dam

TANZANIA

240 MW Kinyerezi II gas power plant

GHANA

1,300 MW Ghana 1000 gas power plant

NIGERIA

450 MW Azura-Edo IPP completed in May 2018

LICENSING ROUNDS

Underway or planned

- Egypt
- Algeria
- Gambia
- Sierra Leone
- Ivory Coast
- Cameroon
- Congo-Brazzaville
- Nigeria



MEGA PROJECTS



GAS PROJECTS

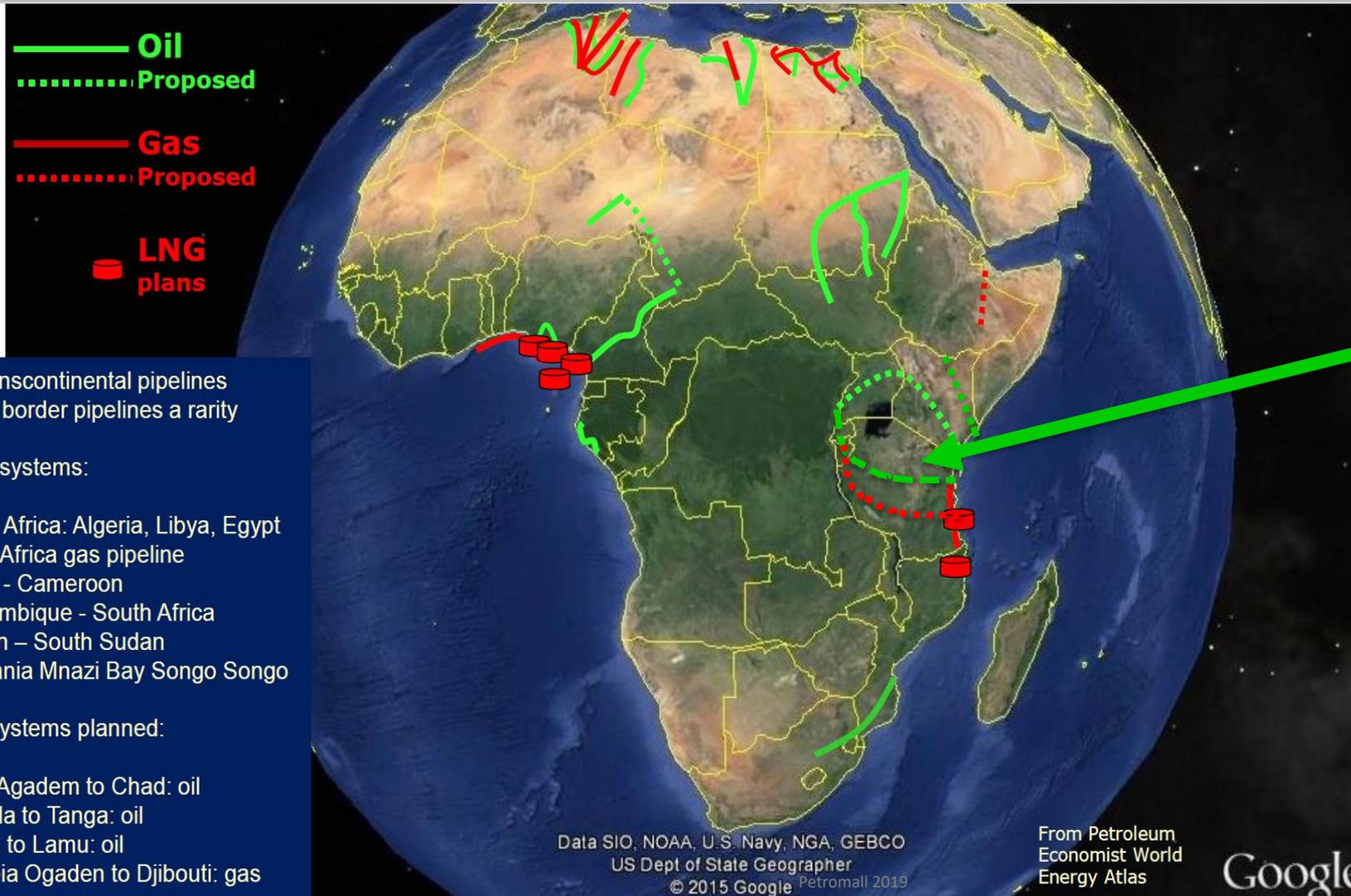


POWER PROJECTS



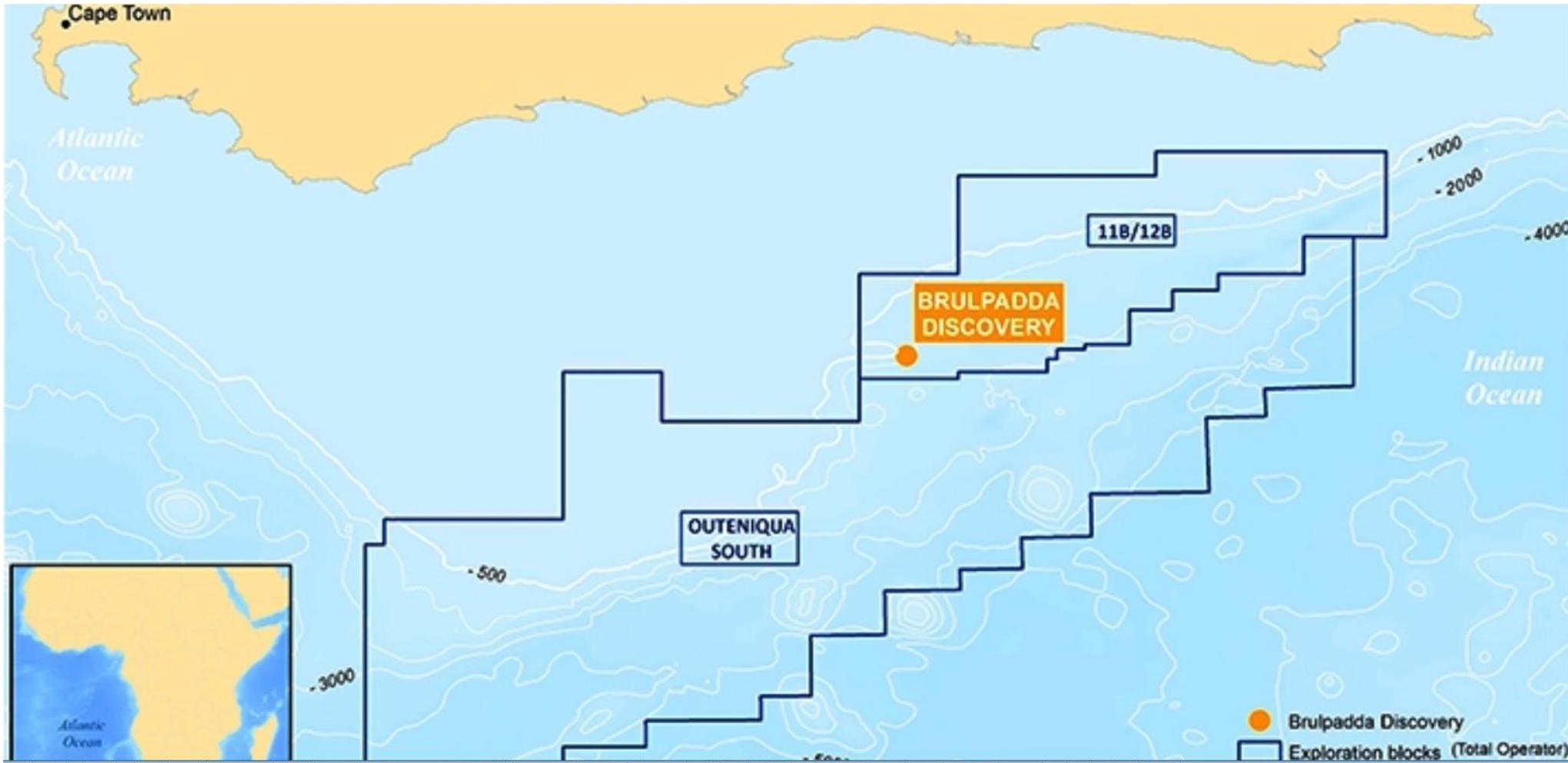
LICENSING ROUNDS

AFRICAN INFRASTRUCTURE PLANS



Previous & Current
 Planned Ugandan
 export route in
 green...Now through
 Tanzania

'Major' Discovery Offshore South Africa



Global LNG Projects

Probable FIDs

Represents ~\$160 of total project spend

Plant Name	State / Province	Region	Target FID Date	Capacity (MMtpa)	Unit Cost (\$ / Metric ton)	Project Cost (\$B)
LNG Canada	British Colombia, Canada	Americas	3Q18	26.0	\$1,180	\$30.7
Magnolia LNG	Louisiana, U.S.	Americas	4Q18	8.0	\$625	\$5.0
Calcasieu Pass LNG	Louisiana, U.S.	Americas	1Q19	10.8	\$420	\$4.5
Golden Pass LNG	Texas, U.S	Americas	1Q19	15.6	\$640	\$10.0
Driftwood LNG	Louisiana, U.S.	Americas	2Q19	27.6	\$550	\$15.2
Rio Grande LNG	Texas, U.S	Americas	2Q19	9.0	\$640	\$5.8
Sabine Pass (T6)	Louisiana, U.S.	Americas	4Q19	4.5	\$560	\$2.5
Texas LNG	Texas, U.S	Americas	4Q19	4.0	\$600	\$2.4
Total U.S. & Canada				105.5	\$613	\$76.1

Plant Name	Country	Region	Target FID Date	Capacity (MMtpa)	Unit Cost (\$ / Metric ton)	Project Cost (\$B)
Tortue FLNG	Mauritania / Senegal	EMEA	4Q18	2.5	\$1,160	\$2.9
Mozambique LNG	Mozambique	EMEA	2Q19	12.9	\$1,553	\$20.0
Qatargas 5, 6 & 7	Qatar	EMEA	2Q19	23.4	\$1,179	\$27.6
Artic LNG-2	Russia	EMEA	4Q19	19.8	\$1,010	\$20.0
PNG LNG Train 3	Papua New Guinea	APAC	4Q19	8.0	\$1,625	\$13.0
Total International				66.6	\$1,179	\$83.5

Source: Evercore January 2019

UGANDAN TALENT DEMANDS

> Demand for talent ramping up dramatically

3. General Findings

◆ Manpower Demand

OUT OF TOTAL MANPOWER REQUIRED, 15% ARE ENGINEERS & MANAGERS, 60% ARE TECHNICIANS AND CRAFTSMEN AND 25% ARE PEOPLE WITHOUT ANY EDUCATIONAL BACKGROUND (CASUAL WORKERS)

Manpower split by skill level

Cumulative number of people (Full Time Employees)

Source: SBC analysis; CNOOC; Total; Tullow

Note: All manpower quantities were obtained under assumption of "stick built" approach to construction, as opposed to "modularization" approach

Year 1 (Y1) represents the starting point of the Lake Albert project construction phase

> Transformation required in some areas

3. General Findings

◆ Industry Demand

SOME SECTORS WILL NEED A COMPLETE TRANSFORMATION TO BE ABLE TO COPE WITH FUTURE NEEDS, LIKE HAZARDOUS WASTE DISPOSAL

Collection, transportation and storage of hazardous waste (bio-hazardous waste, used oils and batteries, etc.), and collection of oil based mud cuttings from drilling activities

Compliance with local and international standards and certifications on hazardous waste transportation and disposal

Oil based mud cuttings constitute to the vast majority of total hazardous waste

Oil based mud cuttings per well - 70% of all cuttings

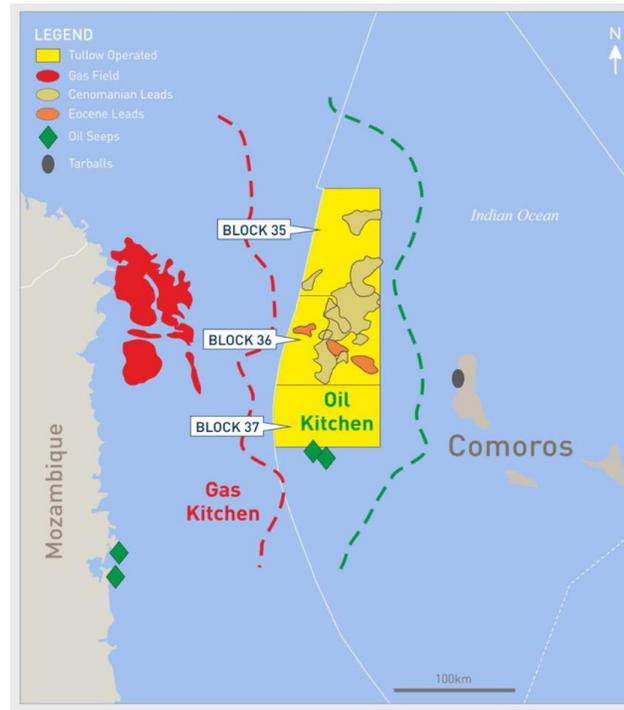
280 tons of cuttings per well

Source: SBC analysis

Activity in East Africa



Tullow Exploration



~7 BBO
17 Leads
16,063 sq km
35% equity

- Large, operated, offshore oil play in East Africa
- Simple drilling and attractive fiscal terms
- Managed cost exposure in frontier acreage
- Flexible options to leverage seismic market
- Rapid deal-making with like-minded partner

East Africa Transactions

Year	Country	Block	Buyer	Seller	Transaction Type	Asset Stage	Equity Acquired	Equity Value US\$(M)	Total Value US\$(M)
2018	South Africa, Namibia	Block 11B/12B & 2B, PEL 37	Africa Oil	Africa Energy	Corporate	Exploration	6.09%	18	295
2017	Kenya, Ethiopia	Various	Maersk	Africa Oil	Farm in	Pre-Development	25%	~500	2,000
2014	Zambia, South Africa	Block 40 & 41; Algoa-Gamtoos	Tower Resources	Rift Petroleum	Corporate	Exploration	100%	32	32
2013	Mozambique	Buzi	PT EnergiMega	ENH	Farm in	Post Discovery	75%	175	233
2013	Kenya	Block 2B	Premier Oil	Taipan Resources	Farm in	Pre Drill	55%	14	25
2013	Kenya	Block 2A	Ajax Exploration	Simba Energy	Farm in	Exploration	66%	16	24
2012	Kenya	Block 9, Block 12A	Marathon Oil	Africa Oil	Farm in	Exploration	50% + 15%	57	~100
2012	Ethiopia	South Omo	Marathon Oil	Agiterra Ltd	Asset Sale	Exploration	20%	40 + 10	200
2012	Kenya	11B	Bowleven	Adamantine Energy	Farm in	Exploration	50%	10	20
2012	Madagascar	Morovoay	Octant Energy	Ophir	Farm in	Exploration	50%	40	80
2012	Somaliland	Odewayne	Genel	Jacka Resources	Farm in	Exploration	50%	26	52
2011	Tanzania, Kenya	Block 7, Block L-9, Block L-15	Ophir	Dominion	Corporate	Exploration	100%	175	175
2011	Kenya, Somalia	Various	Africa Oil	Lion Energy	Corporate	Exploration	Various	36	36
2010	Kenya, Mali	Block 10BA, Block 7, Block 11	Africa Oil	Centric Energy	Corporate	Exploration	100%	55	55
2010	Kenya	Block 10BA	Tullow Oil	Centric Energy	Farm in	Exploration	50%	25	50
2010	Various	Various	Afren	Black Marlin Energy	Corporate	Exploration	100%	103	103

Tullow Kenya

Overview presentation

DEVELOPING KENYA'S DISCOVERED RESOURCES

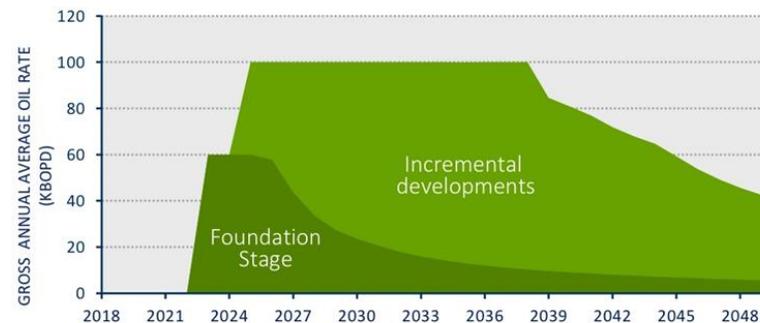
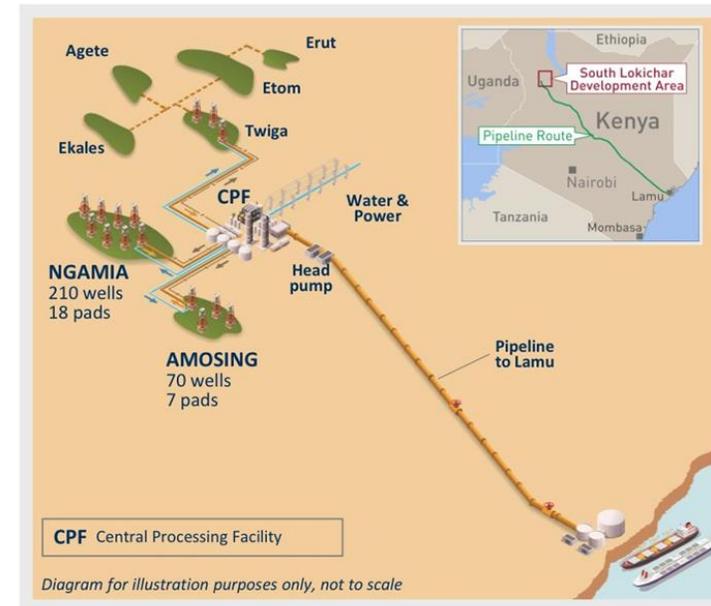


South Lokichar development plan

- Discovered resources support development via export pipeline to Lamu
- Phased development approach planned
- Incremental developments to follow initial Foundation Stage, utilising installed infrastructure
- Full development to achieve plateau production of 100,000 bopd+

Amosing/Ngamia/Twiga Foundation Stage

- Foundation Stage targeting 210 mmbo
- Initial production of 60,000 - 80,000 bopd
- Allows early FID to take advantage of low cost environment
- Targeting FID: 2019, First Oil 2022
- Foundation Stage gross capex of \$2.9bn
 - Upstream \$1.8bn
 - Pipeline \$1.1bn
 - ~80% spend to First Oil



REGULATORY STRUCTURE AND PRIORITIES

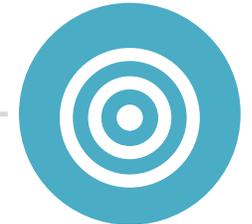
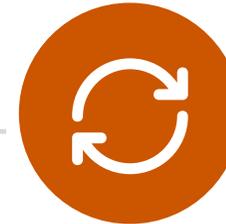
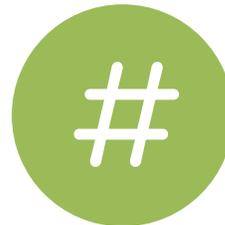
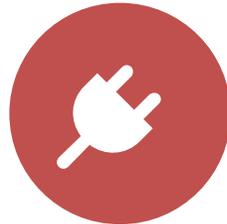
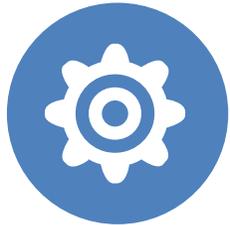
Uganda Ministry of Energy & Mineral Resources
Resource owner

The Uganda National Oil Company
State share of Ugandan oil and gas assets

The Uganda Petroleum Authority (UPA)
Regulator

National Oil and Gas Policy 2008
Benefit local economy, train and develop local talent

National Council for Higher Education
National Supplier Database



Government aiming for 2020 first oil

UPA states that there are ca. 40 oil and gas experienced professional Ugandans

CNOOC targeting FDP approval in 4Q2018 with first oil in 2022

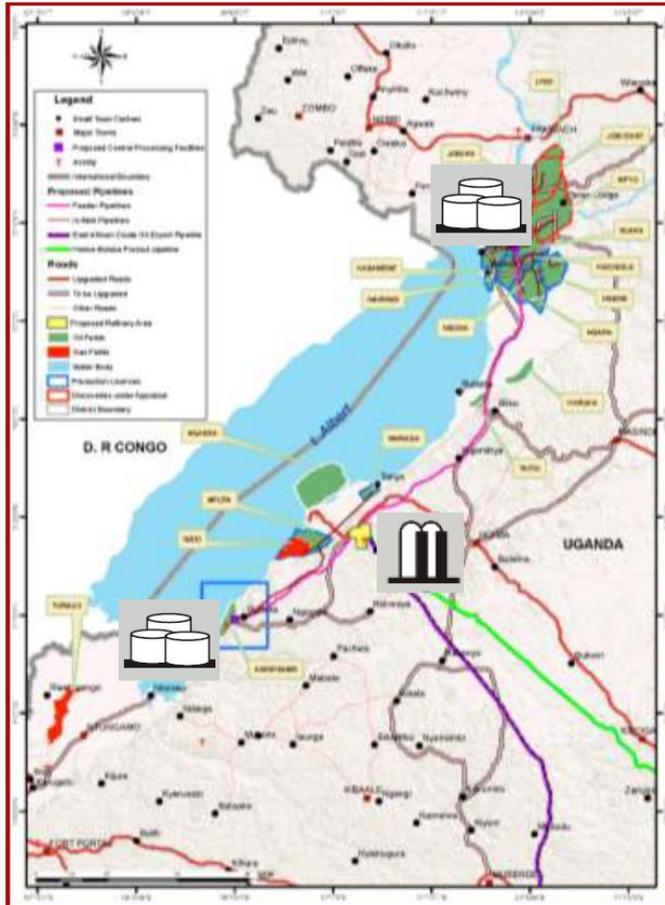
Upstream Development



20 separate discoveries
 400m depth down to 1800m in the south(Heritage)
 15-24 degree pore point....30-33 API
 Darcies permeability
 75 Successful wells out of 83 drilled
 1.4 billion barrels of 2C- Contingent Resources
 478mmb single discovery at Jobi-Rii
 Waraga-1 tested at 12,000 bopd

Source: GeoExPro October 2018 Cloke, Cowley & Rindfuss

Uganda Upstream Plan



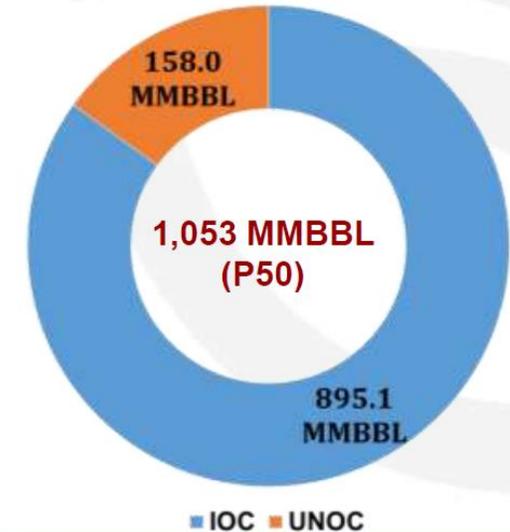
Tilenga (190k bopd)

- Operated by Total E&P Uganda B.V
- Consists of 8 fields, covering ~ 230Km²
- Discovered between 2008 & 2011
- PLs (5) issued in August, 2016
- STOIIP - 3.9Billion BBL and recoverable – 857MMBBL
- Phase: FEED**

Kingfisher (40k bopd)

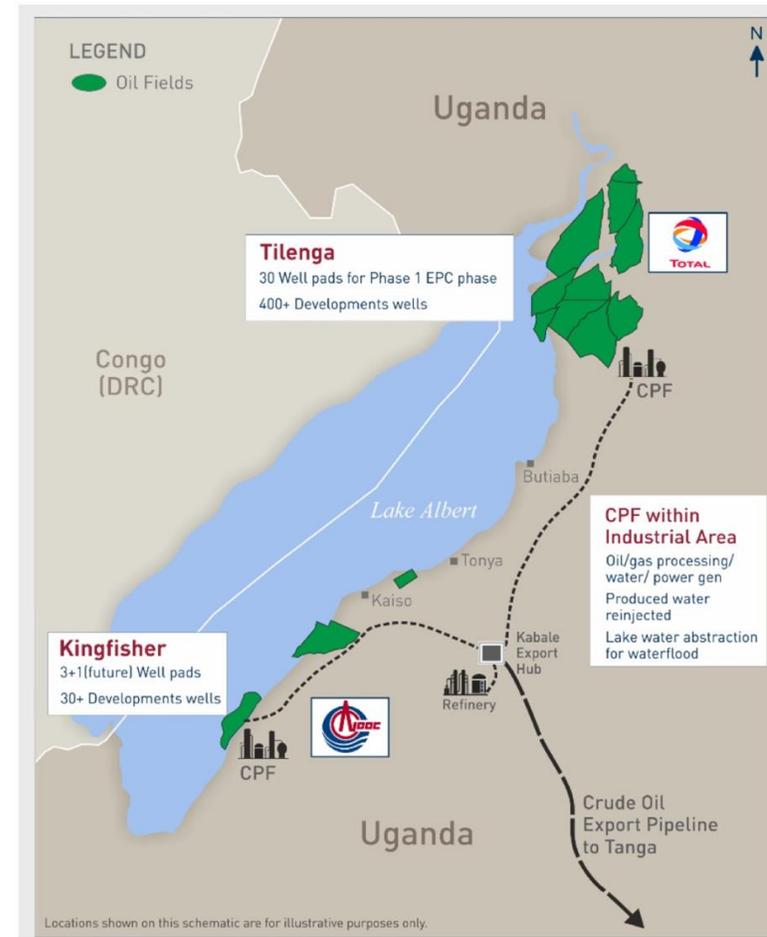
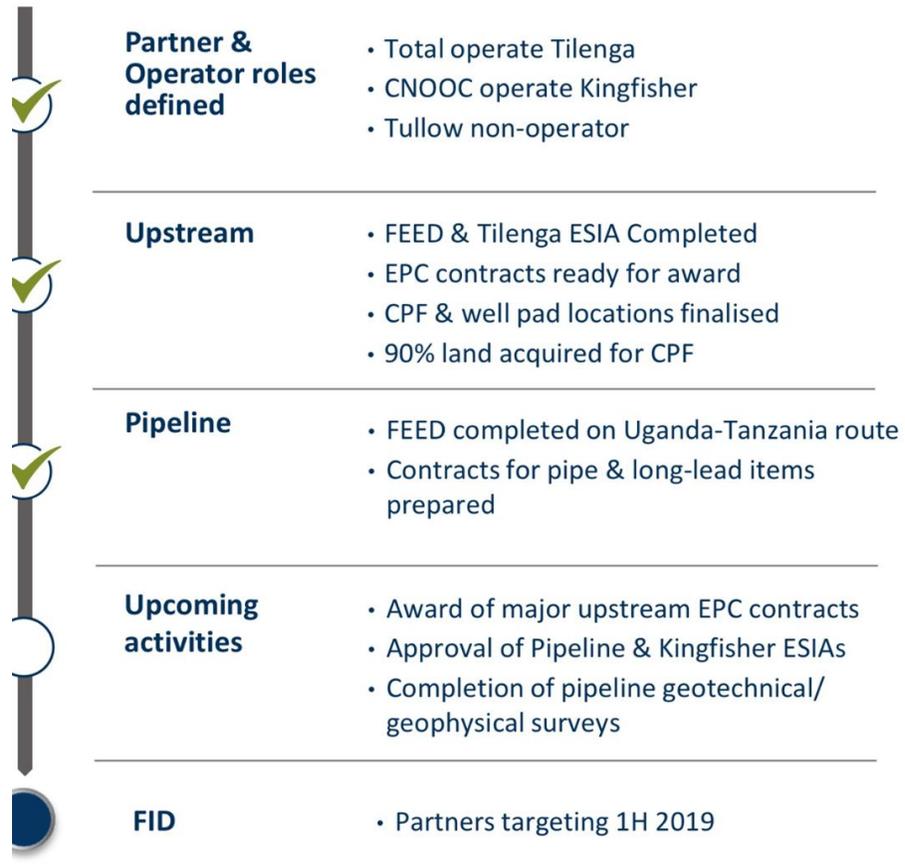
- Operated by CNOOC (U) Ltd
- Discovered in 2006, covers an oil area of 32.8 Km²
- Production License issued in February, 2012
- STOIIP – 635MMBBL & Recoverable – 196MMBBL
- Phase: FEED**

Partners (Tilenga & Kingfisher)	Current	Future
Total E&P Uganda B.V	33.33	37.5%
CNOOC Uganda Ltd	33.33	37.5%
UNOC	-	15.0%
Tullow Uganda Ltd	33.33	10.0%

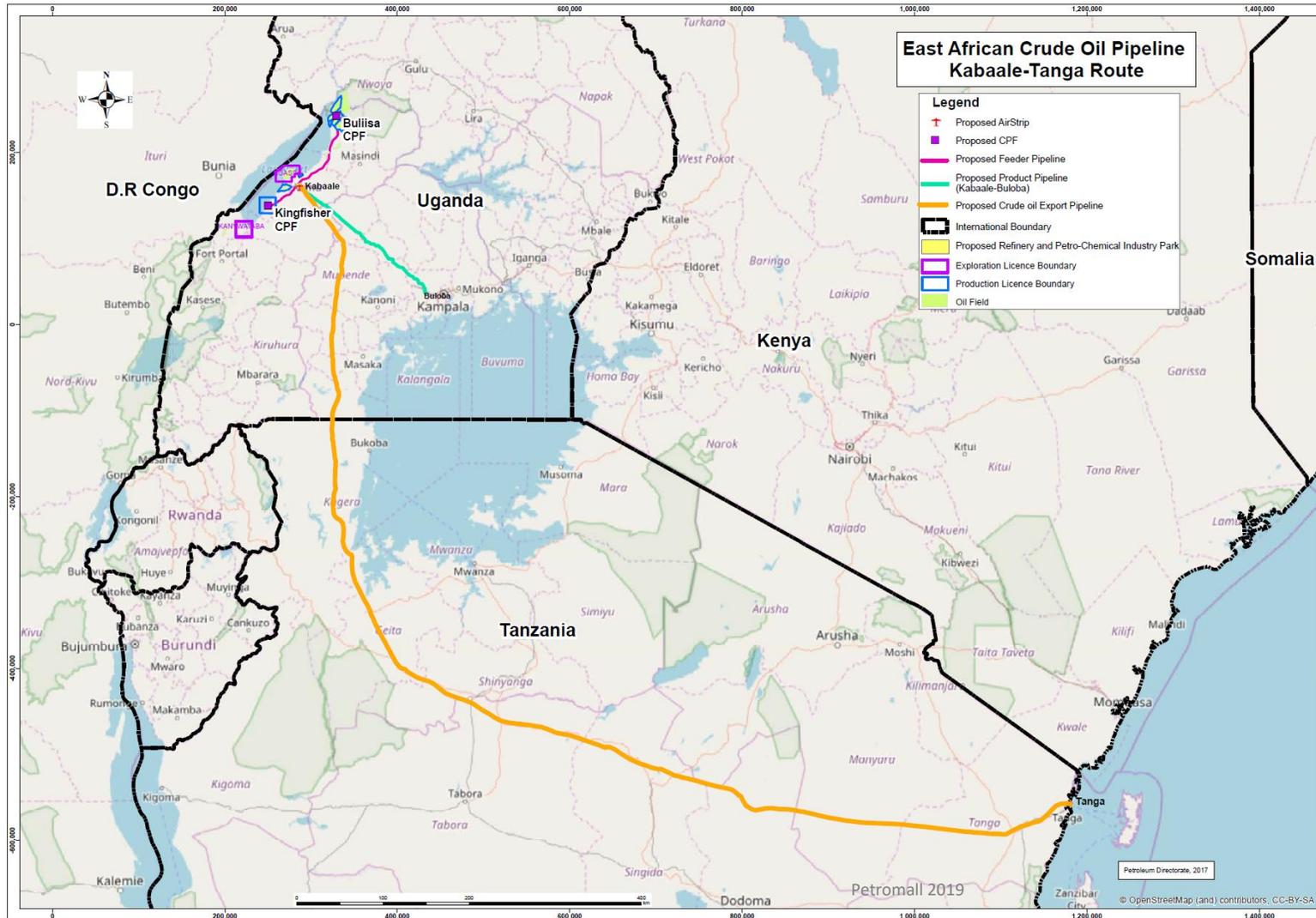


Plans for Uganda- Total/CNOOC/Tullow

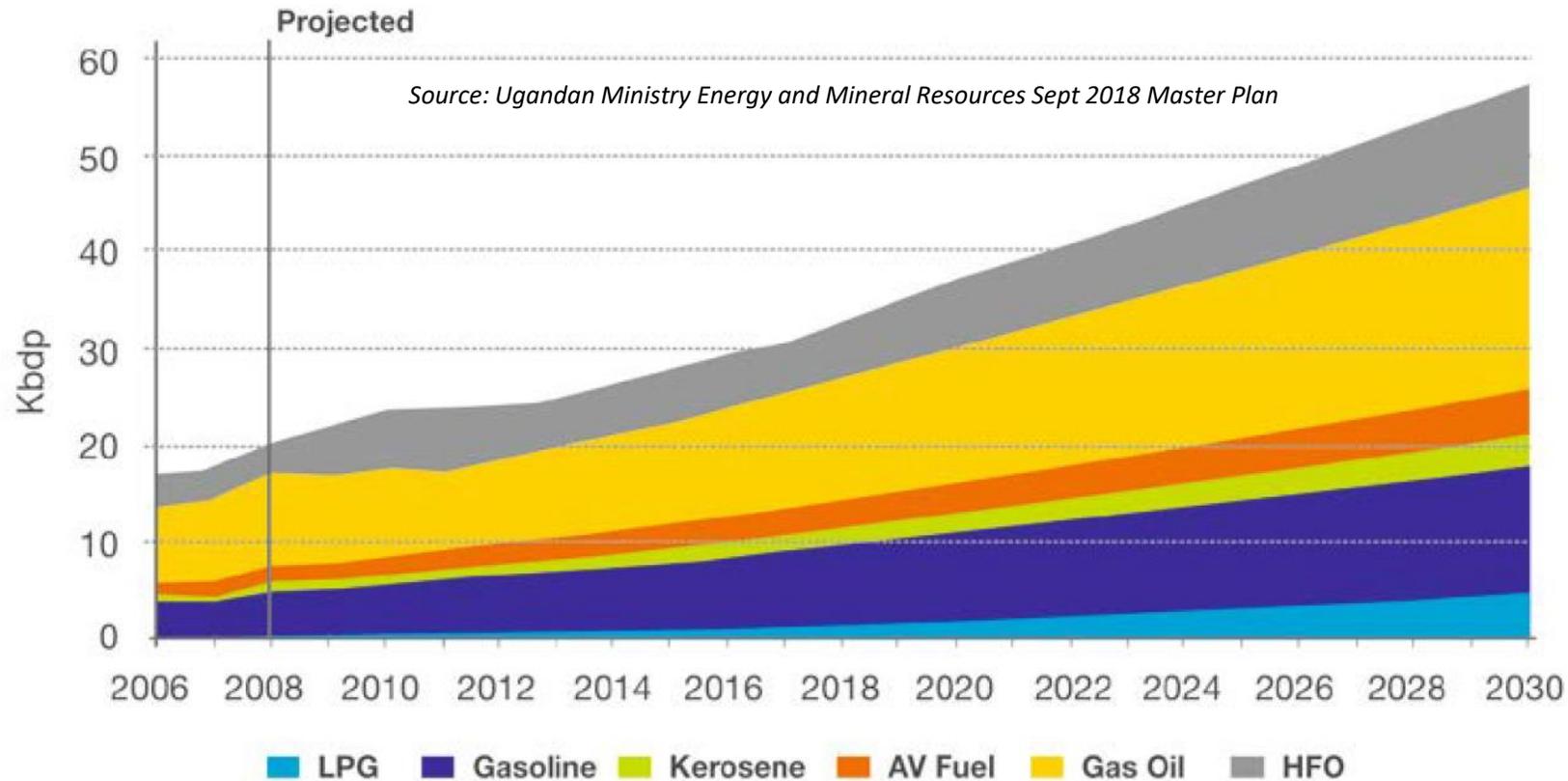
Key milestones to FID



Planned Infrastructure & Export Routing

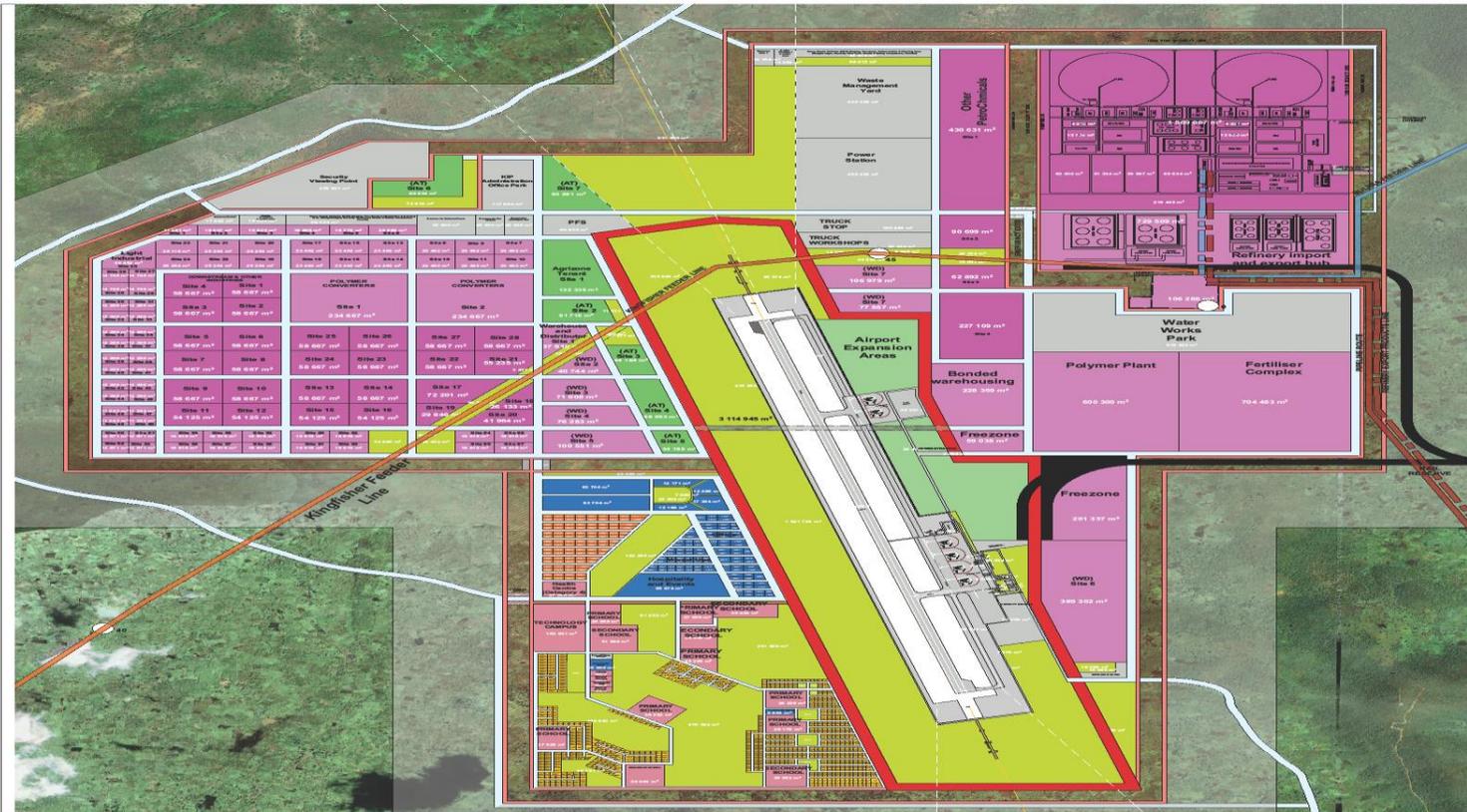


Ugandan Refinery Demand Projections



Uganda Base Case petroleum product demand to 2030 (Source: GCA study 2009 (adapted))

Oil Industry in Uganda- Kibaale Industrial Park



	FAR	COV. (%)		FAR	COV		FAR	COV
1. LOW DENSITY RESIDENTIAL	1	20%	6. INSTITUTIONAL	n/a	n/a	11. SECURITY FENCE BUFFER	n/a	n/a
2. HIGH DENSITY RESIDENTIAL	1	40%	7. UTILITIES AND TRANSPORT	n/a	n/a	12. AIRPORTY FENCE	n/a	n/a
3. LIGHT INDUSTRY	1	70%	8. OPEN SPACE	n/a	n/a			
4. HEAVY INDUSTRY	0.5	n/a	9. AGRICULTURE	n/a	n/a			
5. COMMERCIAL	0.8	75%	10. EXPANSION AREAS	n/a	n/a			

KIP OIL AND GAS INTERIMS MASTERPLAN
Final Layout - Phase 3_Zoning Plan

Petromall 2019

SCALE: 1: 12000



PROGRAMMES WE OFFER

WE ARE GROWING



Public Health



International Development



Business Administration

+ Executive MBA

+ Tourism and Hospitality

+ Environmental Management

+ Women in Finance



ICT for Development



Oil and Gas MBA

+ MSc Oil & Gas Upstream O&G – coming soon

+ Diploma in Upstream O&G Management – coming soon



Corporate Academy

+
Specialisations

Petroleum in East Africa- Summary

1. Plenty of opportunity, BUT
 - Security issues
 - Multinational institutions need to deliver
 - Capital is required BUT....it comes with significant conditions
2. Mega projects are coming- slowly
 - International investors are cautious
3. Local content is essential...but
4. Shortage of talent- Education Education Education